The Hebrew University of Jerusalem

Syllabus

Intelligence and Decision- Making in crises situation - 58739

Last update 07-09-2020

<u>HU Credits:</u>   2

<u>Degree/Cycle:</u> 2nd degree (Master)

<u>Responsible Department:</u> International Relations

<u>Academic year:</u> 0

<u>Semester:</u> 2nd Semester

<u>Teaching Languages:</u> Hebrew

<u>Campus:</u> Mt. Scopus

<u>Course/Module Coordinator:</u> Dr. amnon sofrun

<u>Coordinator Email:</u> amnonsof@013.net

<u>Coordinator Office Hours:</u>

Teaching Staff:
  Dr. amnon sofrun

Course/Module description:
  This course will introduce the students the skills for understanding the decision- making process in at the strategic level in different democratic states, in a position that is perceived by the decision- makers as crisis. In this course we will analyze what kind of situation is perceived by the decision- makers as crisis, what is the role of intelligence while dealing with the crisis, what alternatives are explored, who actually designs the course of action and what shapes the chosen course of action.

Course/Module aims:

Learning outcomes - On successful completion of this module, students should be able to:
  - To understand when a situation is perceived as crisis by the decision- makers and what influence does it have on the decision- making process.
- To understand the intelligence process and the interaction between the intelligence community and the decision makers.
- To understand the interaction between the political strategic level and the defense- security seniors.
- To understand the dynamics of the group's discussions and how these dynamics shape the chosen course of action.
- To understand the constraints imposed on the decision makers when they have to choose the preferred course of action.

Attendance requirements(%):
  80%

Teaching arrangement and method of instruction: Class discussion based on analyzing case studies, the students will be required to prepare and to present shortly the background to each case study.

Course/Module Content:
  1. The course's structure, what is a crisis, a sudden crisis and an ongoing crisis, how does a crisis effect the decision-making process.
2.The different models of decision- making, the Two-group decision- making model,

the dynamics of the group's discussions.
3. The intelligence process: intelligence "riddle" and intelligence "mystery", the
interaction between the intelligence and the decision- makers, the role of
intelligence in the decision- making process.
4. Decision- making in Israel- the First Gulf war.
5. Decision- making in Israel- the Second Lebanon war.
6. Decision- making in Israel when fighting terrorism.
7. Decision- making in Israel on a sudden crisis.
8. Decision- making in the United – States- the Vietnam war.
9.Decision -making in the United States- the First Gulf war.
10.Decision- making in the United States- the dilemma regarding Iran's nuclear
program.
11.Decision- making in the United Kingdom- the Falkland war.
12.Decision- making in the United Kingdom- the Second Gulf war.
13. Course's main conclusions.

Required Reading:
משבר
1. Ben Porat, G., and Mizrahi, S. (2005). Political Culture, Alternative Politics and
Foreign
Policy: The Case of Israel. Policy Sciences, 38(2-3), pp. 177-194.
2. Boin, A., and Hart, P.T. (2007). The Crisis Approach. In: Handbook of Disaster
Research, pp.
42-54. Springer, New York, NY. U.S.
3. Hermann, C.F. (1972). Time, Threat and Surprise: A Simulation of International
Crisis'.
International Crises: Insights from Behavioral Research. Free Press, New York,
NY.U.S.
4. Rosenthal, U., Boin, A., Comfort, L.k. (1989). The Changing World of Crises and
Crisis
Management. In: Managing Crises: Threats, Dilemmas, Opportunities. Rosenthal,
Boin,
Comfort (eds.). Charles C. Thomas, Publisher, Illinois, U.S., pp. 5-27.
5. Waldes, J. (1996). Constructing National Interests. European Journal of
International
Relations, 2(75). pp. 275-299
מודלים לקבלת החלטות
6. Maoz, Zeev.1990. "National Choices and International Processes". Cambridge
University
Press. Pp. 151-157; 190-214
7. Monroe, K. R. 1991." The Theory of Rational Action: What is it? How useful is it for

political science?"| In W. J. Crotty (Ed.), Political science: Looking to the future.
Evanston

IL: Northwestern University Press

8. Hermann, Margaret G. and Hermann, Charles F. 1989. "Who Makes Foreign Decisions and
How: An Empirical Inquiry". International Studies Quarterly ,vol.33.pp.361-387

מודל קבלת ההחלטות הדו-קבוצתי , הדינמיקות בהן מתקיימים דיונים
9. Mintz, Alex and Sofrin, Amnon. 2017."Decision Making Theories in Foreign Policy Analysis". OXFORD RESEARCH ENCYCLOPEDIA, POLITICS
(politics.oxfordre.com).pp.13-14
10. Mintz,Alex and DeRouen,Karl. 2010."Understanding Foreign Policy Decision Making".
Cambridge University Press. pp. 19-20;44-53;57;68-69
11. Mintz, Alex and Wayne, Carly.2016. "The Polythink Syndrome and Elite Group Decision
 Making". Advances in Political Psychology, vol.37. pp.3-21

מלחמת המפרץ הראשונה בישראל
12.ארנס, משה.1995. "מלחמה ושלום במזרח התיכון, 1982-1988". הוצאת ידיעות אחרונות
עמ' 159-230
13.דרורי, זאב.2016."דן שומרון: מנהיגות שקטה". למשכל, הוצאה לאור. עמ' 396-410

מלחמת לבנון השנייה
14.אולמרט, אהוד.2018. "בגוף ראשון". ידיעות אחרונות, ספרי חמד.
15.חלוץ, דן. 2010."בגובה העיניים". למשכל, הוצאה לאור. עמ' 362-465
לחימה בטרור
16 Ganor, Boaz. 2017. Israel's Policy in Extortionist Terror Attacks (Abduction and Hostages
 Barricade Situations). Perspectives on Terrorism, vol.11, no.4.
17. פרס, שמעון.2017."אין מקום לחלומות קטנים". למשכל, ידיעות אחרונות . עמ' 113-141

ארצות הברית במלחמת וייטנאם
18.Herring, George C. 1993."LBJ and Vietnam: a Different Kind of War". University of Texas
Press. pp.4-22
19. Johnson, Lindon B. 1971. "The Vantage Point". Holt, Reinhart and Winston.
 Pp.44-67;113-153

ארצות הברית במלחמת המפרץ הראשונה
20.Powel, Colin.1995. "My American Journey". Random House Publishing Group.pp.461-506
21. Yetiv, Steve A.2004."Explaining Foreign Policy: U.S Decision Making and the Persian Gulf
War". The John Hopkins University Press.pp.43-61;101-119;

הדילמה בארצות הברית באשר למדיניות מול איראן

22.Bush, George W.2010."Decision Points". Crown Publishers.pp.414-420
23. Rice, Condoleeza.2011."No Higher Honor: A Memoir of my Years in Washington".
Crown
Publishers.pp.158-165;420-424;462-466;520-536;617-628

קבלת החלטות בבריטניה במשבר בפוקלנד
24. Hastings, M. and Jenkins, S. (1987). The Battle for the Falklands. Northon &
Company Ltd., London: U.K.
25. Freedman, L. and Gamba-Stonehouse, V. (1991). Signals of War: The Falklands
Conflict of 1982. Princeton University Press. U.S.
26. Thatcher, M. (1993). The Downing Street Years. Harry Collins Publishers, New
York, U.S

קבלת החלטות בבריטניה במלחמת המפרץ השנייה
27. Blair, T. (2010). A Journey: My Political Life. Alfred A. Knopf, New York, U.S
28. Cook, R. (2004). The Point of Departure: Why One of Britain's Leading Politicians
Resigned Over Tony Blair's Decision to Go to War in Iraq. Simon and Schuster,
London: U.K.

 Additional Reading Material:

 Course/Module evaluation:
 End of year written/oral examination 0 %
 Presentation 10 %
 Participation in Tutorials 10 %
 Project work 80 %
 Assignments 0 %
 Reports 0 %
 Research project 0 %
 Quizzes 0 %
 Other 0 %

Additional information: